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September 4th, 2025

VIA FAX (855) 565-2837 or IRS Document Upload Tool (DUT)

ATT: Ashley Kellman (ID number: 5025533)
Internal Revenue Service
Tax Exempt and Government Entities
P.O. Box 2508
Cincinnati, OH 45201

RE: Form 1024-A Information Request
Contours, Inc. (EIN: 33-2568838)

Dear Ms. Kellman,

Thank you for sending Letter 1312 (Rev. 8-2024), dated August 7, 2025, requesting certain additional information from Contours, Inc. (EIN: 33-2568838), a Delaware nonstock corporation (“Contours”).

Contours has answered the questions from your letter as follows:

1. *Include the following declaration with your response. The declaration must accompany responses per Revenue Procedure 2025-5, updated annually. You can sign and date the statement below or copy it into the body of your signed response. It must be signed by an officer, director, trustee, or other official who is authorized to sign for the organization (not merely a representative authorized by a power of attorney).*

Under penalties of perjury, I declare that I have examined this request, or this modification to the request, including accompanying documents, and, to the best of my knowledge and belief, the request or modification contains all the relevant facts relating to the request, and such facts are true, correct, and complete.

Signed by:	
	04-Sep-2025
<small>3AACF0152EC04D1...</small>	
Sarah Strelau, President	Date

2. *You stated on Part III, line 3 of your Form 1024-A that you spent or plan to spend money attempting to influence the selection, nomination, election or appointment of any person to any federal, state or local public office or to an office in a political organization. However, you did not submit a detailed explanation of this activity or a list of the amounts to be spent as required on the form.*

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Please describe these activities in detail and state the percentage of your total expenditures and total time spent on these activities during each of your past taxable years and an estimate of your total expenditures and total time you intend to spend on these activities in the future. For purposes of calculating the percentage of expenditures, allocate salaries, administrative, overhead, fundraising, and other general expenditures to these activities using a reasonable method. For purposes of calculating the percentage of time, include volunteer as well as employee hours.

Contours was formed on December 27, 2024. In the short tax year ending December 31, 2024, Contours did not engage in any political campaign activity.

In 2025 year-to-date, Contours expended the following amounts on political campaign activity: (i) \$700,000 on grants to two Section 527 political organizations, (ii) \$49,990 on research and polling related to political campaign activity, and (iii) \$25,600 on political candidate recruitment. In the aggregate, Contours has spent \$775,590 on political campaign activity in 2025 year-to-date. Contours' total expenditures on all activities in 2025 year-to-date has been approximately \$6,057,703. Thus, political campaign expenditures represent approximately 12.8% of Contours' total expenditures in the year-to-date period. Contours has no employees and its directors have not spent any time on political campaign activity. In 2025, Contours' independent contractors have spent approximately 15% of their time on political campaign activity, primarily related to political candidate recruitment.

In 2026 and future years, Contours estimates that 40% or less of its annual expenditures will be related to political campaign activity. Contours estimates that its independent contractors will continue to spend approximately 15% of their time on political campaign activity. As a Section 501(c)(4) social welfare organization, Contours will report any political campaign activity on IRS Form 990, Schedule C and will carefully limit both money and time spent on such activity to ensure that Contours is always primarily operated to promote social welfare within the meaning of Treasury Regulations Section 1.501(c)(4)-1(a)(2). As described in Rev. Rul. 81-95, 1981-1 CB 332, an organization may lawfully carry on political activities and remain exempt under Section 501(c)(4), so long as it is primarily engaged in activities that promote social welfare.

Although neither Congress nor the IRS have ever formally established a numerical threshold or safe harbor for the amount of political campaign activity that an organization may engage in while remaining tax-exempt under Section 501(c)(4), various IRS training documents and other materials, such as Letter 5228 (Rev. 4-2024) have suggested that spending 40% or less of expenditures and time on political campaign activity will not prevent an organization from being treated as primarily engaged in activities that promote social welfare.

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3. *It appears you may have produced, distributed or issued communications or materials other than those described in question #5 that constitute political campaign intervention. Provide the following information:*
 - a. *Submit a copy of any communications or materials you produced or distributed (including materials you posted on your website or social media sites) that (i) identify one or more candidates for public office and express approval or disapproval for their positions or actions; or (ii) reference voting in an upcoming election, along with the period during which the communication or material was distributed and the area in which the communication or material was distributed.*
 - b. *Submit a copy of any publicly disclosable reports about the communications or materials that were submitted to the Federal Election Commission or other election authorities.*
 - c. *State the percentage of your total expenditures and total time spent on each communication or material during each of your past taxable years. Additionally, estimate the percentage of your total expenditures and total time you plan to spend on these kinds of communications in the future. For purposes of calculating the percentage of expenditures, allocate salaries, administrative, overhead, fundraising, and other general expenditures to these communications using a reasonable method. For purposes of calculating the percentage of time, include volunteer as well as employee hours.*

Contours has not distributed or issued any communications or materials that constitute political campaign intervention. Accordingly, the various follow-up questions do not apply to Contours. In the future, Contours has no plans to distribute or issue communications or materials that constitute political campaign intervention.

4. *It appears you engage in research and survey activities related to political campaigns. Provide the following information:*
 - a. *Describe how you conduct your research and survey activities related to political campaigns, including a description of how you determine survey populations and how you develop your survey questions.*
 - b. *Describe how you distribute your research and survey results, including whether they are made available to the public.*
 - c. *Submit representative samples of your survey questions and distributed research results.*

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- d. *State the percentage of your total expenditures and total time spent on this activity during each of your past taxable years. Additionally, estimate the percentage of your total expenditures and total time you plan to spend on this activity in the future. For purposes of calculating the percentage of expenditures, allocate salaries, administrative, fundraising, overhead, and other general expenditures to this activity using a reasonable method. For purposes of calculating the percentage of time, include volunteer as well as employee hours.*

Contours was formed on December 27, 2024. In the short tax year ending December 31, 2024, Contours did not engage in any political research or survey activity.

In 2025 year-to-date, Contours sponsored polls in the following congressional districts: Tennessee's 7th district, Montana's 1st district, and Nevada's 2nd district. The targeted survey populations in these districts were likely voters. Polling primarily tested name identification and approval of incumbent politicians holding public office against actual or prospective opposition candidates or imaginary candidate profiles. Contours' independent contractors produced, reviewed, and revised drafts of research and survey questions. Contours does not generally make the results of its political campaign-related research and survey results public. Instead, they are used to inform internal decisions about future time and expenditures related to programmatic activities.

A representative sample of Contours survey questions is attached as Exhibit C.

In 2025 year-to-date, Contours spent approximately 1% of its total annual expenditures on political campaign-related research and survey activity and Contours' independent contractors spent approximately 2.5% of their time on political campaign-related research and survey activity. In 2026 and future years, Contours estimates that it will spend approximately 5% or less of its total annual expenditures on political campaign-related research and survey activity and Contours anticipates that its independent contractors will spend 2.5% or less of their time on political campaign-related research and survey activity.

5. *It appears you distribute or publish voter guides. Provide the following information about this activity:*
 - a. *Describe how you prepare your voter guides, including how you determine which issues are addressed in the guides.*
 - b. *Do your guides include all legally qualified candidates for each public office in your guides? If you do not, explain why and describe how you determine which candidates to include.*
 - c. *If you use a questionnaire to determine candidate positions, explain whether the questions contained in the questionnaire are identical to those provided in the voter*

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- guide, whether the candidates have a reasonable amount of time to respond to the questionnaire, whether candidates are given a reasonable opportunity to explain their positions in their own words, and whether the responses in the voter guide are unedited and appear in the guides close to the question to which they respond. Additionally, describe how you treat candidates who do not respond.*
- d. When and how often are your voter guides produced? How are your voter guides made available and to whom? When, where, and how often do you distribute your voter guides?*
 - e. Submit representative samples of the voter guides you have prepared or distributed.*
 - f. State the percentage of your total expenditures and total time spent on this activity during each of your past taxable years. Additionally, estimate the percentage of your total expenditures and total time you plan to spend on this activity in the future. For purposes of calculating the percentage of expenditures, allocate salaries, administrative, overhead, fundraising, and other general expenditures to this activity using a reasonable method. For purposes of calculating the percentage of time, include volunteer as well as employee hours.*

Contours has not distributed or published voter guides. Accordingly, the various follow-up questions do not apply to Contours. In the future, Contours has no plans to distribute or publish voter guides.

- 6. It appears you make grants to organizations other than those described under IRC Section 501(c)(3). Describe your grant making program. Your response should include:*
 - a. The purpose of the grants.*
 - b. Your criteria for making a grant and how you determine that the grants will further your exempt purposes.*
 - c. A Description of procedures you have for ensuring that the grantee uses the grant to further your exempt purposes.*
 - d. Copies of representative samples of grant agreements and grant proposals.*
 - e. A list of each grant you made during each of your past taxable years to an organization other than an organization described in IRC Section 501(c)(3), along with the amount and the name of the recipient and IRC section, if any, in which the recipient is described (for example, Sections 501(c)(4), (5), or (6) or 527).*

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f. The percentage of your total expenditures and total time spent on this activity during each of your past taxable years. Additionally, estimate the percentage of your total expenditures and total time you plan to spend on this activity in the future. For purposes of calculating the percentage of expenditures, allocate salaries, administrative, overhead, fundraising, and other general expenditures to this activity using a reasonable method. For purposes of calculating the percentage of time, include volunteer as well as employee hours.

a. The purpose of the grants.

Contours makes two types of grants: (1) grants to Section 501(c)(4) tax-exempt organizations, which promote social welfare, Contours' primary tax-exempt purpose, and (2) grants to Section 527 political organizations, which are intended to constitute indirect political campaign activity and not to further Contours' primary tax-exempt purpose.

As discussed above, under Treas. Reg. § 1.501(c)(4)-1(a)(2)(ii), Rev. Rul. 81-95, 1981-1 C.B. 332 and other applicable guidance, a Section 501(c)(4) social welfare organization may engage in lawful participation or intervention in political campaigns on behalf of or in opposition to candidates for public office, so long as the organization's primary activities promote social welfare.

b. Your criteria for making a grant and how you determine that the grants will further your exempt purposes.

When making a grant to a Section 501(c)(4) tax-exempt organization, Contours generally seeks to identify organizations that support public policies that align with Contours' social welfare mission. Contours typically makes grants to Section 501(c)(4) tax-exempt organizations that are general purpose/unrestricted. These grants can be determined to further Contours' Section 501(c)(4) tax-exempt purposes because the grantees operate primarily to promote social welfare (*i.e.*, they have the same tax-exempt status as Contours).

When making a grant to a Section 527 political organization, Contours typically seeks to identify organizations that support candidates or public officials that compliment Contours' social welfare mission and purpose. As noted above, the purpose of Contours' grants to Section 527 political organizations is to indirectly engage in political campaign activity and not to promote social welfare. For this reason, Contours would generally not seek to determine that the grants to Section 527 political organizations promote social welfare within the meaning of Treas. Reg. § 1.501(c)(4)-1(a)(2).

c. A Description of procedures you have for ensuring that the grantee uses the grant to further your exempt purposes.

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When making a grant to a Section 501(c)(4) tax-exempt organization, Contours generally makes grants that are general purpose/unrestricted. Given that the grantees are all Section 501(c)(4) tax-exempt organizations that must be primarily operated to promote social welfare (*i.e.*, they have the same tax-exempt status as Contours), Contours can reasonably conclude that the grantee will primarily use the funds to promote social welfare. Contours generally prohibits grantees from using the granted funds in a manner that would jeopardize their Section 501(c)(4) tax-exempt purposes, which helps ensure that they are used to promote social welfare.

As noted above, when making a grant to a Section 527 political organization, Contours does not have any procedures to ensure that the grantee uses the grant to promote social welfare. Contours treats grants to Section 527 political organizations as indirect expenditures to engage in political campaign activity and not expenditures to promote social welfare within the meaning of Section 501(c)(4).

d. Copies of representative samples of grant agreements and grant proposals

With respect to grants to Section 501(c)(4) tax-exempt organizations, copies of representative grant transmittal letters are attached as Exhibit D.

With respect to grants to Section 527 political organizations, a representative grant agreement is attached hereto as Exhibit E.

e. A list of each grant you made during each of your past taxable years to an organization other than an organization described in IRC Section 501(c)(3), along with the amount and the name of the recipient and IRC section, if any, in which the recipient is described (for example, Sections 501(c)(4), (5), or (6) or 527).

With respect to grants to Section 501(c)(4)s:

- **Contours was formed on December 27, 2024. In the short tax year ending December 31, 2024, Contours did not make any grants.**
- **In 2025 year-to-date, Contours made grants to the following Section 501(c)(4) social welfare organizations:**
 - **Make North Carolina First (EIN: 46-3981642): One grant of \$750,000 and another of \$200,000 (\$950,000 in the aggregate).**
 - **Organize Action (EIN: 87-3632574): One grant of \$2 million.**
 - **State Engagement Fund (EIN: 81-0865943): One grant of \$100,000.**
 - **Forward Action Fund (EIN: 83-1806898): One grant of \$300,000.**
 - **Progress North Carolina Action (EIN: 45-2862217): One grant of \$150,000.**
 - **Western Futures Fund (EIN: 87-3907363): One grant of \$350,000.**

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With respect to grants to Section 527 political organizations:

- **Contours was formed on December 27, 2024. In the short tax year ending December 31, 2024, Contours did not make any grants to any Section 527 political organizations.**
- **In 2025 year-to-date, made two grants to Section 527 political organizations:**
 - **Fight For Us PAC: One grant of \$50,000**
 - **Government That Works PAC: One grant of \$650,000**

f. The percentage of your total expenditures and total time spent on this activity during each of your past taxable years. Additionally, estimate the percentage of your total expenditures and total time you plan to spend on this activity in the future. For purposes of calculating the percentage of expenditures, allocate salaries, administrative, overhead, fundraising, and other general expenditures to this activity using a reasonable method. For purposes of calculating the percentage of time, include volunteer as well as employee hours.

Contours was formed on December 27, 2024. In the short tax year ending December 31, 2024, Contours did not make any grants. Contours spent no expenditures or time on grantmaking in 2024.

With respect to grants to Section 501(c)(4) tax-exempt organizations in 2025 year-to-date, Contours spent approximately \$3,850,000 on grantmaking. Contours believes that all of this grantmaking to organizations that are primarily operated to promote social welfare promotes Contours' tax-exempt purposes.

With respect to grants to Section 527 political organizations in 2025 year-to-date, Contours spent \$700,000 on grantmaking. This constituted approximately 11.6% of Contours' aggregate 2025 year-to-date expenditures. In 2025, Contours' independent contractors spent approximately 2.5% of their time on grantmaking. In 2026 and future years, Contours anticipates that approximately 30% or less of its annual expenditures may be grants to Section 527 political organizations. Contours anticipates that its independent contractors will spend approximately 5% or less of their time on grantmaking.

As a Section 501(c)(4) social welfare organization, Contours intends to ensure that it is always primarily engaged in activities that promote social welfare within the meaning of Treas. Reg. § 1.501(c)(4)-1(a)(2)(i). Consistent with applicable guidance, including, but not limited to, Rev. Rul. 81-95, 1981-1 CB 332, Contours plans to limit its political campaign activities (if any) to ensure that it is always primarily engaged in activities that promote social welfare.

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Enclosed are the following documents:

- A. IRS Letter 1312 (Rev. 8-2024), dated July 30, 2025
- B. IRS Form 2848, authorizing the Authorized Representative
- C. Representative survey questions
- D. Representative 501(c)(4) grant agreements
- E. Representative 527 grant agreements

If you have any questions, please contact me at (608) 284-2602 or kcoe@gklaw.com.

Best regards,

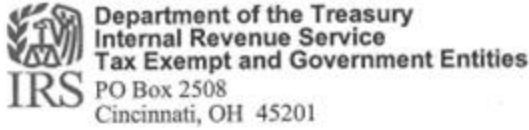
GODFREY & KAHN, S.C.

/s/ Kieran Coe

Kieran Coe, Authorized Representative

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EXHIBIT A
IRS LETTER 1312



CONTOURS INC
1151 WALKER RD PMB 596
DOVER, DE 19904

Date: August 7, 2025
Employer ID number: 33-2568838
Person to contact: Ashley Kellman
ID number: 5025533
Telephone: 718-834-2248
Fax: 855-565-2837
Response due date: September 4, 2025

Dear Applicant:

Why you are receiving this letter

We need more information to consider the determination letter request you submitted on Form 1024-A.

What you need to do now

Provide the information requested and submit your response by the due date above.

- Include the penalties of perjury declaration with your response, signed by one of your officers, directors, trustees, or other officials who are authorized to sign for you.
- Attach a copy of the cover letter to your response.
- Send one copy of your response. Multiple responses may result in processing delays.
 - Prior to calling to verify we received your response, allow adequate processing time. Allow 3 business days for faxing and 7 business days for mailing in responses.
- **Don't** include any personal identifying information, such as, bank account or Social Security numbers.
 - This could result in identity theft or other adverse consequences if publicly disclosed.

If we approve your request, typically we're required by law to make your request and the information you submit available for public inspection.

How to respond

Send your response using one of the following methods:

• **Document Upload Tool (DUT):**

DUT provides a safe means for exchanging information with us online. Send us your documents by visiting [IRS.gov/SendMyReply](https://irs.gov/SendMyReply) and enter access code fdsvt-hcx5h.

The access code expires after 70 days. If you need another code relating to this case, contact the specialist listed in the top right corner of the letter.

For more information about secure messaging, refer to Publication 5295, Secure Messaging for Tax Exempt and Government Entities.

• **Fax: 855-565-2837**

You may fax your documents to the fax number shown above, using either a fax machine or online fax service. Protect yourself when sending digital data by understanding the fax service's privacy and security policies.



Or scan here to reply and upload documents.

Letter 1312 (Rev. 8-2024)
Catalog Number 35163W

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Contours Inc
33-2568838

• **US Mail:**

ATTN: Ashley Kellman Room 6403
Internal Revenue Service Exempt Organizations
PO Box 2508
Cincinnati, OH 45201
Group 7822

• **Street Address (delivery service):**

ATTN: Ashley Kellman Room 6403
Internal Revenue Service Exempt Organizations
Internal Revenue Service Exempt Organizations
Cincinnati, OH 45201
Group 7822

What you should know

You must exhaust all administrative remedies available to you within the IRS before a court will issue a declaratory judgment about your exempt status, under Internal Revenue Code (IRC) Section 7428(b)(2).

You must take all reasonable steps in a timely manner to secure a determination under IRS procedures, including providing the information we need to act on your request.

If you fail to timely provide the requested information, you may lose your rights to pursue a declaratory judgment under IRC Section 7428.

See Rev. Proc. 2025-5 section 10.01, updated annually, to see a list of determinations eligible for declaratory judgment rights under IRC Section 7428.

If you don't respond or provide all the requested information by the due date:

- Your case may be closed without a determination,
- We won't refund any user fee you paid, and
- You'll need to submit a new request and user fee if you would like us to reconsider your request.

If you haven't established that you meet the requirements for exemption for the subsection requested, we may make an adverse determination.

Taxpayer rights and sources for assistance

The Taxpayer Advocate Service (TAS) is an independent organization within the IRS that helps taxpayers and protects taxpayers' rights. TAS can offer you help if your tax problem is causing a financial difficulty, you've tried but been unable to resolve your issue with the IRS, or you believe an IRS system, process, or procedure isn't working as it should. If you qualify for TAS assistance, which is always free, TAS will do everything possible to help you. To learn more, visit taxpayeradvocate.irs.gov or call 877-777-4778.

Where to find more information

Find tax forms or publications by visiting [IRS.gov/forms](https://irs.gov/forms) or calling 800-TAX-FORM (800-829-3676).

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If you have questions or need additional time to respond, call me at the number listed at the top of this letter.
You can call my supervisor, Jason Krotine at 513-975-6403 if you still have concerns after speaking with me.

Sincerely,

Ashley Kellman

Ashley Kellman
Exempt Organizations Specialist

Enclosures:
Information Request

cc:

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Contours Inc
33-2568838

Information Request
First Request

Information we need to make our determination

1. Include the following declaration with your response. The declaration must accompany responses per Revenue Procedure 2025 -5, updated annually. You can sign and date the statement below or place it into the body of your signed response. It must be signed and dated by an officer, director, trustee or other official who is authorized to sign for you (not a representative authorized by a power of attorney).

Under penalties of perjury, I declare that I have examined this request, or this modification to the request, including accompanying documents, and, to the best of my knowledge and belief, the request or modification contains all the relevant facts relating to the request, and such facts are true, correct, and complete.

Signature of Authorized Individual

Date

2. You stated on Part III, line 3 of your Form 1024-A that you spent or plan to spend money attempting to influence the selection, nomination, election or appointment of any person to any federal, state or local public office or to an office in a political organization. However, you did not submit a detailed explanation of this activity or a list of the amounts to be spent as required on the form.

Please describe these activities in detail and state the percentage of your total expenditures and total time spent on these activities during each of your past taxable years and an estimate of your total expenditures and total time you intend to spend on these activities in the future. For purposes of calculating the percentage of expenditures, allocate salaries, administrative, overhead, fundraising, and other general expenditures to these activities using a reasonable method. For purposes of calculating the percentage of time, include volunteer as well as employee hours.

3. It appears you may have produced, distributed or issued communications or materials other than those described in question #5 that constitute political campaign intervention. Provide the following information:
 - a. Submit a copy of any communications or materials you produced or distributed (including materials you posted on your website or social media sites) that (i) identify one or more candidates for public office and express approval or disapproval for their positions or actions; or (ii) reference voting in an upcoming election, along with the period during which the communication or material was distributed and the area in which the communication or material was distributed.
 - b. Submit a copy of any publicly disclosable reports about the communications or materials that were submitted to the Federal Election Commission or other election authorities.
 - c. State the percentage of your total expenditures and total time spent on each communication or material during each of your past taxable years. Additionally, estimate the percentage of your total expenditures and total time you plan to spend on these kinds of communications in the future. For purposes of calculating the percentage of expenditures, allocate salaries, administrative, overhead, fundraising, and other general expenditures to these communications using a reasonable method. For purposes of calculating the percentage of time, include volunteer as well as employee hours.

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4. It appears you engage in research and survey activities related to political campaigns. Provide the following information:
 - a. Describe how you conduct your research and survey activities related to political campaigns, including a description of how you determine survey populations and how you develop your survey questions.
 - b. Describe how you distribute your research and survey results, including whether they are made available to the public.
 - c. Submit representative samples of your survey questions and distributed research results.
 - d. State the percentage of your total expenditures and total time spent on this activity during each of your past taxable years. Additionally, estimate the percentage of your total expenditures and total time you plan to spend on this activity in the future. For purposes of calculating the percentage of expenditures, allocate salaries, administrative, fundraising, overhead, and other general expenditures to this activity using a reasonable method. For purposes of calculating the percentage of time, include volunteer as well as employee hours.
5. It appears you distribute or publish voter guides. Provide the following information about this activity:
 - a. Describe how you prepare your voter guides, including how you determine which issues are addressed in the guides.
 - b. Do your guides include all legally qualified candidates for each public office in your guides? If you do not, explain why and describe how you determine which candidates to include.
 - c. If you use a questionnaire to determine candidate positions, explain whether the questions contained in the questionnaire are identical to those provided in the voter guide, whether the candidates have a reasonable amount of time to respond to the questionnaire, whether candidates are given a reasonable opportunity to explain their positions in their own words, and whether the responses in the voter guide are unedited and appear in the guides close to the question to which they respond. Additionally, describe how you treat candidates who do not respond.
 - d. When and how often are your voter guides produced? How are your voter guides made available and to whom? When, where, and how often do you distribute your voter guides?
 - e. Submit representative samples of the voter guides you have prepared or distributed.
 - f. State the percentage of your total expenditures and total time spent on this activity during each of your past taxable years. Additionally, estimate the percentage of your total expenditures and total time you plan to spend on this activity in the future. For purposes of calculating the percentage of expenditures, allocate salaries, administrative, overhead, fundraising, and other general expenditures to this activity using a reasonable method. For purposes of calculating the percentage of time, include volunteer as well as employee hours.
6. It appears you make grants to organizations other than those described under IRC Section 501(c)(3). Describe your grant making program. Your response should include:
 - a. The purpose of the grants.
 - b. Your criteria for making a grant and how you determine that the grants will further your exempt purposes.

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- c. A Description of procedures you have for ensuring that the grantee uses the grant to further your exempt purposes.
- d. Copies of representative samples of grant agreements and grant proposals.
- e. A list of each grant you made during each of your past taxable years to an organization other than an organization described in IRC Section 501(c)(3), along with the amount and the name of the recipient and IRC section, if any, in which the recipient is described (for example, Sections 501(c)(4), (5), or (6) or 527).
- f. The percentage of your total expenditures and total time spent on this activity during each of your past taxable years. Additionally, estimate the percentage of your total expenditures and total time you plan to spend on this activity in the future. For purposes of calculating the percentage of expenditures, allocate salaries, administrative, overhead, fundraising, and other general expenditures to this activity using a reasonable method. For purposes of calculating the percentage of time, include volunteer as well as employee hours.

How to submit the requested information (do's and don'ts)

Do

- **Include** the penalties of perjury declaration with your response, signed by one of your officers, directors, trustees, or other officials who are authorized to sign for you.
- **Attach** a copy of the cover letter to your response. This enables us to associate your response quickly and accurately with your case file.
- **Send** only one copy of your response. Multiple responses may result in processing delays.
 - **Allow** adequate processing time if you call to verify, we received your response. Allow three business days for fax and seven business days for mail in responses.

Don't include any personal identifying information like bank account or social security numbers that could result in identity theft or other adverse consequences if publicly disclosed. If we approve your request, we're generally required by law to make your request and the information you submit in response to this letter available for public inspection. If you have questions about the public inspection of your request or other documents, please call me.

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EXHIBIT B
IRS FORM 2848

Docusign Envelope ID: 9DD293AC-819E-4AD8-A279-94B7D7C672DA

Form 2848 <small>(Rev. January 2021)</small> Department of the Treasury Internal Revenue Service	Power of Attorney and Declaration of Representative <small>Go to www.irs.gov/Form2848 for instructions and the latest information.</small>	<small>OMB No. 1545-0150</small> For IRS Use Only Received by: Name _____ Telephone _____ Function _____ Date / /
Part I Power of Attorney Caution: A separate Form 2848 must be completed for each taxpayer. Form 2848 will not be honored for any purpose other than representation before the IRS.		
1 Taxpayer information. Taxpayer must sign and date this form on page 2, line 7.		
Taxpayer name and address Contours Inc. 1151 Walker Rd PMB 596 Dover, DE 19904		Taxpayer identification number(s) 33-2568838 Daytime telephone number _____ Plan number (if applicable) _____
hereby appoints the following representative(s) as attorney(s)-in-fact:		
2 Representative(s) must sign and date this form on page 2, Part II.		
Name and address Kieran Coe, Godfrey & Kahn, S.C. One East Main Street, Ste 500 Madison, WI 53703 Check if to be sent copies of notices and communications <input checked="" type="checkbox"/>	CAF No. 0312-93531R PTIN P02025135 Telephone No. (608) 284-2602 Fax No. (608) 257-0609 Check if new: Address <input type="checkbox"/> Telephone No. <input type="checkbox"/> Fax No. <input type="checkbox"/>	
Name and address Mike Wittenwyler, Godfrey & Kahn, S.C. One East Main Street, Ste 500 Madison, WI 53703 Check if to be sent copies of notices and communications <input checked="" type="checkbox"/>	CAF No. 0303-43756R PTIN P01485963 Telephone No. (608) 284-2616 Fax No. (608) 257-0609 Check if new: Address <input type="checkbox"/> Telephone No. <input type="checkbox"/> Fax No. <input type="checkbox"/>	
Name and address _____ _____ _____ _____ (Note: IRS sends notices and communications to only two representatives.) Check if new: Address <input type="checkbox"/> Telephone No. <input type="checkbox"/> Fax No. <input type="checkbox"/>	CAF No. _____ PTIN _____ Telephone No. _____ Fax No. _____ Check if new: Address <input type="checkbox"/> Telephone No. <input type="checkbox"/> Fax No. <input type="checkbox"/>	
Name and address _____ _____ _____ _____ (Note: IRS sends notices and communications to only two representatives.) Check if new: Address <input type="checkbox"/> Telephone No. <input type="checkbox"/> Fax No. <input type="checkbox"/>	CAF No. _____ PTIN _____ Telephone No. _____ Fax No. _____ Check if new: Address <input type="checkbox"/> Telephone No. <input type="checkbox"/> Fax No. <input type="checkbox"/>	
to represent the taxpayer before the Internal Revenue Service and perform the following acts:		
3 Acts authorized (you are required to complete line 3). Except for the acts described in line 5b, I authorize my representative(s) to receive and inspect my confidential tax information and to perform acts I can perform with respect to the tax matters described below. For example, my representative(s) shall have the authority to sign any agreements, consents, or similar documents (see instructions for line 5a for authorizing a representative to sign a return).		
Description of Matter (Income, Employment, Payroll, Excise, Estate, Gift, Whistleblower, Practitioner Discipline, PLR, FOIA, Civil Penalty, Sec. 4980H Shared Responsibility Payment, etc.) (see instructions)	Tax Form Number (1040, 941, 720, etc.) (if applicable)	Year(s) or Period(s) (if applicable) (see instructions)
Application for tax-exempt status	Form 1024-A	2025
4 Specific use not recorded on the Centralized Authorization File (CAF). If the power of attorney is for a specific use not recorded on CAF, check this box. See Line 4, <i>Specific Use Not Recorded on CAF</i> in the instructions <input checked="" type="checkbox"/>		
5a Additional acts authorized. In addition to the acts listed on line 3 above, I authorize my representative(s) to perform the following acts (see instructions for line 5a for more information):		
<input type="checkbox"/> Access my IRS records via an Intermediate Service Provider; <input type="checkbox"/> Authorize disclosure to third parties; <input type="checkbox"/> Substitute or add representative(s); <input type="checkbox"/> Sign a return; _____ _____ <input type="checkbox"/> Other acts authorized: _____ _____		

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b Specific acts not authorized. My representative(s) is (are) not authorized to endorse or otherwise negotiate any check (including directing or accepting payment by any means, electronic or otherwise, into an account owned or controlled by the representative(s) or any firm or other entity with whom the representative(s) is (are) associated) issued by the government in respect of a federal tax liability.
List any other specific deletions to the acts otherwise authorized in this power of attorney (see instructions for line 5b):

6 Retention/revocation of prior power(s) of attorney. The filing of this power of attorney automatically revokes all earlier power(s) of attorney on file with the Internal Revenue Service for the same matters and years or periods covered by this form. If you **do not** want to revoke a prior power of attorney, check here

YOU MUST ATTACH A COPY OF ANY POWER OF ATTORNEY YOU WANT TO REMAIN IN EFFECT.

7 Taxpayer declaration and signature. If a tax matter concerns a year in which a joint return was filed, each spouse must file a separate power of attorney even if they are appointing the same representative(s). If signed by a corporate officer, partner, guardian, tax matters partner, partnership representative (or designated individual, if applicable), executor, receiver, administrator, trustee, or individual other than the taxpayer, I certify I have the legal authority to execute this form on behalf of the taxpayer.

▶ IF NOT COMPLETED, SIGNED, AND DATED, THE IRS WILL RETURN THIS POWER OF ATTORNEY TO THE TAXPAYER.

Signed by: Sarah Stremlau 14-Jan-2025 President
Signature Date Title (if applicable)
Sarah Stremlau Contours Inc.
Print name Print name of taxpayer from line 1 if other than individual

Part II Declaration of Representative

Under penalties of perjury, by my signature below I declare that:

- I am not currently suspended or disbarred from practice, or ineligible for practice, before the Internal Revenue Service;
- I am subject to regulations in Circular 230 (31 CFR, Subtitle A, Part 10), as amended, governing practice before the Internal Revenue Service;
- I am authorized to represent the taxpayer identified in Part I for the matter(s) specified there; and
- I am one of the following:
 - a Attorney—a member in good standing of the bar of the highest court of the jurisdiction shown below.
 - b Certified Public Accountant—a holder of an active license to practice as a certified public accountant in the jurisdiction shown below.
 - c Enrolled Agent—enrolled as an agent by the IRS per the requirements of Circular 230.
 - d Officer—a bona fide officer of the taxpayer organization.
 - e Full-Time Employee—a full-time employee of the taxpayer.
 - f Family Member—a member of the taxpayer's immediate family (spouse, parent, child, grandparent, grandchild, step-parent, step-child, brother, or sister).
 - g Enrolled Actuary—enrolled as an actuary by the Joint Board for the Enrollment of Actuaries under 29 U.S.C. 1242 (the authority to practice before the IRS is limited by section 10.3(d) of Circular 230).
 - h Unenrolled Return Preparer—Authority to practice before the IRS is limited. An unenrolled return preparer may represent, provided the preparer (1) prepared and signed the return or claim for refund (or prepared if there is no signature space on the form); (2) was eligible to sign the return or claim for refund; (3) has a valid PTIN; and (4) possesses the required Annual Filing Season Program Record of Completion(s). **See Special Rules and Requirements for Unenrolled Return Preparers in the instructions for additional information.**
 - k Qualifying Student or Law Graduate—receives permission to represent taxpayers before the IRS by virtue of his/her status as a law, business, or accounting student, or law graduate working in a LITC or STCP. See instructions for Part II for additional information and requirements.
 - r Enrolled Retirement Plan Agent—enrolled as a retirement plan agent under the requirements of Circular 230 (the authority to practice before the Internal Revenue Service is limited by section 10.3(e)).

▶ IF THIS DECLARATION OF REPRESENTATIVE IS NOT COMPLETED, SIGNED, AND DATED, THE IRS WILL RETURN THE POWER OF ATTORNEY. REPRESENTATIVES MUST SIGN IN THE ORDER LISTED IN PART I, LINE 2.

Note: For designations d-f, enter your title, position, or relationship to the taxpayer in the "Licensing jurisdiction" column.

Designation—insert above letter (a-r).	Licensing jurisdiction (State) or other licensing authority (if applicable)	Bar, license, certification, registration, or enrollment number (if applicable)	Signature	Date
a	DC	1023222		09-Jan-2025
a	DC	496220		09-Jan-2025

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EXHIBIT C
REPRESENTATIVE SURVEY QUESTIONS
NV-2 CONGRESSIONAL DISTRICT
DRAFT POLLING INSTRUMENT

Note: all response lists and candidate orders will be randomized

[STANDARD DEMOGRAPHIC QUESTIONS]

[STANDARD ATTENTION CHECK QUESTIONS]

[Question 1] What issues are most important to you when deciding which candidate to support for Congress? Please choose up to THREE.

- Wildfires
- Climate change
- Inflation and cost of living
- Protecting Medicaid and Social Security
- Federal layoffs
- Farming and agriculture
- Immigration and the border
- Abortion
- Roads and infrastructure
- Housing and homelessness
- Tariffs
- Healthcare
- Jobs
- The national debt and federal deficit
- Other issue
- None of these

[Question 2] How favorable are your feelings about each of the following public officials and organizations? If you haven't heard of them, please indicate them.

[Very favorable | Somewhat favorable | Neutral | Somewhat unfavorable | Very unfavorable | Never heard of them]

- Kamala Harris
- Donald Trump

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- Joe Lombardo
- Aaron Ford
- Cisco Aguilar
- Greg Kidd
- Hillary Schieve
- Mark Amodei
- The Democratic Party
- The Republican Party
- The MAGA Movement

[Question 3] Do you approve or disapprove of the way Donald Trump is handling his job as President?

- Strongly Disapprove
- Disapprove
- Neutral
- Approve
- Strongly Approve

[Question 4] If the election for U.S. House of Representatives in your district were held today, would you vote for the Democratic candidate or the Republican candidate, or are you undecided?

- An Democratic Candidate
- A Republican Candidate
- Undecided

[Question 5] If the election for Nevada's 2nd Congressional District Representative were held today, and the candidates were the following, who would you vote for?

ALWAYS:

- [GENERIC DEMOCRAT], a Democrat running on protecting social security and medicare, securing the border, and reducing prices

ONE OF:

- Mark Amodei, a Republican running on securing the border, lowering taxes, and reducing prices
- Mark Amodei, a Republican who supports President Trump's America First agenda
- Mark Amodei, a Republican who voted to give billionaires like Elon Musk tax breaks, risking health care for 100,000 Nevadans and SNAP for 130,000 families, while saying he'll secure the border and lower taxes.

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[Question 6] If the election for Nevada's 2nd Congressional District Representative were held today, and the candidates were the following, who would you vote for?

ALWAYS:

- [GENERIC INDEPENDENT], an Independent running on protecting social security and medicare, securing the border, and reducing prices

ONE OF:

- Mark Amodei, a Republican running on securing the border, lowering taxes, and reducing prices
- Mark Amodei, a Republican who supports President Trump's America First agenda
- Mark Amodei, a Republican who voted to give billionaires like Elon Musk tax breaks, risking health care for 100,000 Nevadans and SNAP for 130,000 families, while saying he'll secure the border and lower taxes.

[Question 7] Mark Amodei is a Republican running for Congress on securing the border, lowering taxes, and reducing prices. Based on what you know, how supportive do you think Mark Amodei is of President Trump's agenda?

- Very supportive
- Somewhat supportive
- Not that supportive
- Very unsupportive

[Question 8] Which of the following candidates would you trust most on the economy?

ALWAYS:

- [GENERIC INDEPENDENT], an Independent running on protecting social security and medicare, securing the border, and reducing prices

ONE OF:

- Mark Amodei, a Republican running on securing the border, lowering taxes, and reducing prices
- Mark Amodei, a Republican who supports President Trump's America First agenda
- Mark Amodei, a Republican who voted to give billionaires like Elon Musk tax breaks, risking health care for 100,000 Nevadans and SNAP for 130,000 families, while saying he'll secure the border and lower taxes.

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[Question 9] Which of the following candidates would you trust most on the economy?

ALWAYS

- [GENERIC DEMOCRAT], a Democrat running on protecting social security and medicare, securing the border, and reducing prices

ONE OF:

- Mark Amodei, a Republican running on securing the border, lowering taxes, and reducing prices
- Mark Amodei, a Republican who supports President Trump's America First agenda
- Mark Amodei, a Republican who voted to give billionaires like Elon Musk tax breaks, risking health care for 100,000 Nevadans and SNAP for 130,000 families, while saying he'll secure the border and lower taxes.

[Question 10] In an election between a Republican candidate and an opponent, would you rather vote for a Democrat or an Independent opponent?

- An Independent Opponent
- A Democratic Opponent

[Question 11] Who could more credibly run against a Republican on protecting social security and medicare, securing the border, and reducing prices?

- An Independent Candidate
- A Democratic Candidate

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EXHIBIT D
REPRESENTATIVE GRANTS TO SECTION 501(c)(4) ENTITIES

(1) GRANT TO MAKE NC FIRST

March 17, 2025

Jessica Laurenz
Make NC First
PO Box 648
Raleigh, NC 27602

Dear Jessica:

We are writing today on behalf of Contours Inc. (“Contours”) and to confirm Contours’ commitment to making a **\$750,000** grant to assist **Make NC First** (“**Make NC First**”) with its mission to inform North Carolinians and advocate for policy changes that improve and maintain North Carolina’s quality of life and common good. This grant from our organization is in response to your **March 12, 2025** solicitation. Accordingly, Contours will deliver funding to **Make NC First** only after it has received a copy of this letter with the supplemental “Acknowledgement” executed by an authorized representative of **Make NC First**. The term of this grant shall be March 1, 2025 through December 31, 2025.

Make NC First, based on the information provided to us, is recognized as a tax-exempt organization under section 501(c)(4) of the Internal Revenue Code (the “Code”). If the organization’s tax-exempt status or standing with the IRS changes in any way, we ask to be promptly notified in writing.

Contours provides this financial support based on **Make NC First**’s use of these funds consistent with its section 501(c)(4) primary purpose. Any advocacy organization must have a primary purpose involving the “promotion of social welfare” or, in other words, the promotion of the common good and general welfare of the community. 26 C.F.R. § 1.501(c)(4)-1. Consistent with this exempt purpose, there is no limit on the amount of lobbying a section 501(c)(4) organization can engage in but its political activities (as defined under the Code) cannot be its primary activity.

Contours provides this financial support with the explicit understanding that **Make NC First** advances its exempt purpose primarily through its grassroots lobbying efforts and “issue advocacy” communications that educate and inform the general public and public officials in North Carolina. To that end, these funds are a general support grant to **Make NC First** and it is *not* earmarked or targeted support for any specific activity by **Make NC First**. **Make NC First shall not** use this donation for political purposes.

Contours also provides this financial support with the understanding that **Make NC First** advances its exempt purposes through its program activities as well as in making grants in support of other organizations. However, there is no expectation or request that Contours’ grant will be transferred to another organization or used to support any non-**Make NC First** activity. Instead, any decisions on subsequent transfers are **Make NC First**’s determination and without any earmarking or direction from Contours.

Neither North Carolina nor federal law permits corporate contributions to candidates, political parties or other political committees engaged in regulated “hard money” politics activities. Accordingly, Contours provides this financial support with the explicit understanding that **Make NC First** does not make any expenditures to federal candidates or committees or engage in any other political campaign activity that would be prohibited under federal law. Similarly, it is our understanding that **Make NC First** does not make any contributions (in cash or in-kind) to, or expenditures for, North Carolina candidates or “hard

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money” political committees, or engage in any other political campaign activity that would be prohibited under North Carolina law.

These funds also may *not* be used for any independent activities that are impermissibly developed, disseminated, produced or broadcast in consultation or in cooperation with any candidate for North Carolina or federal office or with any individual or any political committee that could be considered an agent of a candidate. Impermissible coordination can transform legal independent activities into illegal conduct in violation of state and federal campaign finance law and Contours will not support or participate in any such activities.

Contours disclaims any responsibility for the accuracy of **Make NC First**’s grassroots lobbying, issue advocacy or other communications or for ensuring that such communications do not contain any false or defamatory material. By accepting this donation, **Make NC First** agrees to hold Contours harmless, including reimbursement for any costs and attorneys’ fees, from any claims or damages for defamation, invasion of privacy or other litigation that may arise from **Make NC First**’s grassroots lobbying, issue advocacy communications and other independent activities.

Contours long has supported the public discussion of public issues and it is absolutely committed to honoring both the letter and the spirit of state and federal laws regulating tax exempt organizations, grassroots lobbying and campaign finance. Accordingly, **Make NC First**’s acceptance of a grant from Contours will constitute its explicit acceptance of the terms and conditions of this letter and its agreement to use the funds only in a manner consistent with those laws. If any of the conditions set forth in this letter are unacceptable or contrary to **Make NC First**’s practices, please let us know immediately.

Contours requests a final report on **Make NC First**’s accomplishment of certain program objectives. Final reports should include a narrative (1-2 pages) and financial (full budget) accounting of Make NC First’s activities conducted during the grant period.

Please let us know as well if you have any questions about Contours’ position or the explicit conditions that accompany its corporate donation to **Make NC First**.

CONTOURS INC.

Jonah Meyers

By:

Name Jonah Meyers
Title Administrative agent

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ID: e4de45ca-f7dd-4fac-81aa-0c138a3d3052

ACKNOWLEDGEMENT

I, Jessica Laurenz, for myself and for **Make NC First** and all of its officers, directors, employees and agents hereby acknowledge and accept the terms and conditions set forth in the letter above and, accordingly, agree that any financial support from Contours shall be used only in strict accordance with such terms and conditions and only according to law.

Jessica Laurenz

2025-03-18

Date

Title: Senior Advisor

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(2) GRANT TO WESTERN FUTURES FUND

April 24, 2025

Kelly Poduch
Western Futures Fund
30 N Gould St Suite 23616
Sheridan, WY 82801

Dear Kelly:

We are writing today on behalf of Contours Inc. (“Contours”) and to confirm Contours’ commitment to making a **\$350,000** grant to assist **Western Futures Fund** (“**Western Futures Fund**”) with its mission to resurrect statewide political competition in rural red states, west of the Mississippi. This grant from our organization is in response to your **April 10, 2025** solicitation. Accordingly, Contours will deliver funding to **Western Futures Fund** only after it has received a copy of this letter with the supplemental “Acknowledgement” executed by an authorized representative of **Western Futures Fund**. The term of this grant shall be April 1, 2025 through December 31, 2025.

Western Futures Fund, based on the information provided to us, is recognized as a tax-exempt organization under section 501(c)(4) of the Internal Revenue Code (the “Code”). If the organization’s tax-exempt status or standing with the IRS changes in any way, we ask to be promptly notified in writing.

Contours provides this financial support based on **Western Futures Fund**’s use of these funds consistent with its section 501(c)(4) primary purpose. Any advocacy organization must have a primary purpose involving the “promotion of social welfare” or, in other words, the promotion of the common good and general welfare of the community. 26 C.F.R. § 1.501(c)(4)-1. Consistent with this exempt purpose, there is no limit on the amount of lobbying a section 501(c)(4) organization can engage in but its political activities (as defined under the Code) cannot be its primary activity.

Contours provides this financial support with the explicit understanding that **Western Futures Fund** advances its exempt purpose primarily through its grassroots lobbying efforts and “issue advocacy” communications that educate and inform the general public and public officials. To that end, these funds are a general support grant to **Western Futures Fund** and it is *not* earmarked or targeted support for any specific activity by **Western Futures Fund**. While we understand that it is possible that **Western Futures Fund** could use a portion of this donation for political purposes, Contours is *not* donating specifically for the purpose of furthering any political activities, including any independent expenditures by **Western Futures Fund**.

Contours also provides this financial support with the understanding that **Western Futures Fund** advances its exempt purposes through its program activities as well as in making grants in support of other organizations. However, there is no expectation or request that Contours’ grant will be transferred to another organization or used to support any non-**Western Futures Fund** activity. Instead, any decisions on subsequent transfers are **Western Futures Fund**’s determination and without any earmarking or direction from Contours.

Many state and federal laws do not permit corporate contributions to candidates, political parties or other political committees engaged in regulated “hard money” politics activities. Accordingly, Contours

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provides this financial support with the explicit understanding that **Western Futures Fund** does not make any expenditures to federal candidates or committees or engage in any other political campaign activity that would be prohibited under federal law. Similarly, it is our understanding that **Western Futures Fund** does not make any contributions (in cash or in-kind) to, or expenditures for, candidates or “hard money” political committees, or engage in any other political campaign activity that would be prohibited under. These funds also may *not* be used for any independent activities that are impermissibly developed, disseminated, produced or broadcast in consultation or in cooperation with any candidate for federal office or with any individual or any political committee that could be considered an agent of a candidate. Impermissible coordination can transform legal independent activities into illegal conduct in violation of state and federal campaign finance law and Contours will not support or participate in any such activities. Contours disclaims any responsibility for the accuracy of **Western Futures Fund**’s grassroots lobbying, issue advocacy or other communications or for ensuring that such communications do not contain any false or defamatory material. By accepting this donation, **Western Futures Fund** agrees to hold Contours harmless, including reimbursement for any costs and attorneys’ fees, from any claims or damages for defamation, invasion of privacy or other litigation that may arise from **Western Futures Fund**’s grassroots lobbying, issue advocacy communications and other independent activities.

Contours long has supported the public discussion of public issues and it is absolutely committed to honoring both the letter and the spirit of state and federal laws regulating tax exempt organizations, grassroots lobbying and campaign finance. Accordingly, **Western Futures Fund**’s acceptance of a grant from Contours will constitute its explicit acceptance of the terms and conditions of this letter and its agreement to use the funds only in a manner consistent with those laws. If any of the conditions set forth in this letter are unacceptable or contrary to **Western Futures Fund**’s practices, please let us know immediately.

Contours requests a final report, due **January 31, 2026**, on **Western Futures Fund**’s accomplishment of certain program objectives. Final reports should include a narrative (1-2 pages) and financial (full budget) accounting of Western Futures Fund’s activities conducted during the grant period.

Please let us know as well if you have any questions about Contours’ position or the explicit conditions that accompany its corporate donation to **Western Futures Fund**.

CONTOURS INC.

By: Jonah Meyers
Name Jonah Meyers
Title Administrative agent

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ACKNOWLEDGEMENT

I, Kelly Poduch, for myself and for **Western Futures Fund** and all of its officers, directors, employees and agents hereby acknowledge and accept the terms and conditions set forth in the letter above and, accordingly, agree that any financial support from Contours shall be used only in strict accordance with such terms and conditions and only according to law.

Kelly Poduch

2025-04-25

Date

Title: Director of Operations

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EXHIBIT E
GRANT TO FIGHT FOR US PAC

Docusign Envelope ID: 0B09A499-65F4-4487-AED7-047F220A951F

July 8, 2025

Thomas Cook
Fight For Us PAC
2001 L St NW, #2155, Washington, DC 20036

Dear Thomas:

We are writing today on behalf of Contours Inc. ("Contours") and to confirm Contours' commitment to making a \$50,000 grant to assist **Fight For Us PAC** ("**Fight For Us PAC**") with its electoral advocacy for Independent candidates for public office. This grant from our organization is in response to your **June 2025** solicitation. Accordingly, Contours will deliver funding to **Fight For Us PAC** only after it has received a copy of this letter with the supplemental "Acknowledgement" executed by an authorized representative of **Fight For Us PAC**.

Fight For Us PAC, based on the information provided to us, is recognized as a tax-exempt organization under section 527 of the Internal Revenue Code (the "Code"). Accordingly, **Fight For Us PAC** is subject to the periodic and itemized disclosure of its receipts and expenditures with the Internal Revenue Service, (the "IRS"). If the organization's tax-exempt status or standing with the IRS changes in any way, we ask to be promptly notified in writing. **Fight For Us PAC** is regulated under federal campaign finance law.

Contours Inc. provides this financial support with the explicit understanding that **Fight For Us PAC** advances its exempt purpose primarily through its political activities that educate and inform the general public and public officials. To that end, the enclosed donation is a general support grant to **Fight For Us PAC** and it is not earmarked or targeted support for any specific activity.

Contours also provides this financial support with the understanding that **Fight For Us PAC** advances its exempt purposes through its program activities as well as in making grants in support of other organizations. However, there is no expectation or request that Contours' grant will be transferred to another organization or used to support any non-**Fight For Us PAC** activity. Instead, any decisions on subsequent transfers are **Fight For Us PAC**'s determination and without any earmarking or direction from Contours.

Many states' laws and federal law prohibit corporate contributions to candidates, political parties or other political committees engaged in regulated "hard money" political activities. Accordingly, Contours provides this financial support with the explicit understanding that **Fight For Us PAC** does not make any expenditures to federal candidates or committees or engage in any other political campaign activity that would be prohibited under federal law. Similarly, it is our understanding that **Fight For Us PAC** does not make any contributions (in cash or in-kind) to, or expenditures for candidates or "hard money" political committees, or engage in any other political campaign activity that would be prohibited by law.

These funds also may *not* be used for any independent activities that are impermissibly developed, disseminated, produced or broadcast in consultation or in cooperation with any candidate for state or federal office or with any individual or any political committee that could be considered an agent of a candidate. Impermissible coordination can transform legal independent activities into illegal conduct in violation of state and federal campaign finance law and Contours will not support or participate in any such activities.

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Based on what we have been told, **Fight For Us PAC** is an independent organization. **Fight For Us PAC** was not established and is not maintained, financed or controlled by a national, state or local political party committee or caucus or by any individual who is a federal, state or local candidate, political party official or public official. Moreover, **Fight For Us PAC** does not have any direct or indirect arrangements with any public official, candidate or other individual or organization that is prohibited activity under or would otherwise violate federal, state or local law.

Contours disclaims any responsibility for the accuracy of **Fight For Us PAC's** independent expenditures or any other communications or for ensuring that such communications do not contain any false or defamatory material. By accepting this donation, **Fight For Us PAC** agrees to hold Contours harmless, including reimbursement for any costs and attorneys' fees, from any claims or damages for defamation, invasion of privacy or other litigation that may arise from **Fight For Us PAC's** communications and other independent activities.

Contours long has supported the public discussion of public issues and it is absolutely committed to honoring both the letter and the spirit of state and federal laws regulating tax exempt organizations, grassroots lobbying and campaign finance. Accordingly, **Fight For Us PAC's** acceptance of a grant from Contours will constitute its explicit acceptance of the terms and conditions of this letter and its agreement to use the funds only in a manner consistent with those laws. If any of the conditions set forth in this letter are unacceptable or contrary to **Fight For Us PAC's** practices, please let us know immediately.

Please let us know as well if you have any questions about Contours' position or the explicit conditions that accompany its corporate donation to **Fight For Us PAC**.

CONTOURS INC.

By:  _____
Name Sarah Stremiau
Title Board Chair

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DocuSign Envelope ID: 0B09A499-65F4-4487-AED7-047F220A951F

ACKNOWLEDGEMENT

I, Thomas Cook, for myself and for **Fight For Us PAC** and all of its officers, directors, employees and agents hereby acknowledge and accept the terms and conditions set forth in the letter above and, accordingly, agree that any financial support from Contours shall be used only in strict accordance with such terms and conditions and only according to law.

DocuSigned by:
Thomas Cook
0D70C05D68AC4B4...
Treasurer
Title: _____

7/12/2025
Date _____